PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

NEW QUESTION 1
- (Exam Topic 2)
Identify the missing word in the following sentence.
[?] is the measurable decline resulting from a negative outcome.

A. An exception
B. A dis-benefit
C. An off-specification
D. A risk

Answer: B

NEW QUESTION 2
- (Exam Topic 2)
How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

A. By providing a common understanding of the products required
B. By providing the tolerances for the project manager's objectives
C. By providing roles descriptions for the project management team
D. By providing the justification for the project

Answer: A

NEW QUESTION 3
- (Exam Topic 2)
How does the project board use the 'manage by stages' principle to control the project?

A. By approving the project management team
B. By reviewing project viability at defined intervals
C. By ensuring that the benefits are managed and controlled
D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 4
- (Exam Topic 2)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 5
- (Exam Topic 2)
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 6
- (Exam Topic 2)
Which management level should approve a course of action if project-level tolerance is exceeded?

A. Corporate, programme management or the customer
B. Project board
C. Project manager
D. Team manager

Answer: A

NEW QUESTION 7
- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

A. There may be more than one management stage in the project
B. The project may be in a commercial environment with a number of suppliers
C. There may be more than one work package being delivered in the project
D. The project may be in a programme environment

Answer: B

Explanation:
Reference https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/

NEW QUESTION 8
- (Exam Topic 2)
Why is it crucial that the Project Product Description clearly defines acceptance methods?

A. Enables Project Assurance to authorize quality activities
B. Defines how all project products will be reviewed and approved
C. Defines how it will be proven that the completed project product meets the customer's expectations
D. Provides confirmation that all project products have met their quality criteria

Answer: C

NEW QUESTION 9
- (Exam Topic 2)
What does the communication management approach define?
* 1. How versions of products will be described on information sent to interested parties
* 2. How information should be sent to interested parties
* 3. How often information should be sent to interested parties
* 4. How the PRINCE2 roles will be combined during the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

NEW QUESTION 10
- (Exam Topic 2)
Which are benefits of using PRINCE2?
* 1. It removes the need for activity-based planning
* 2. It promotes learning and continuous improvement
* 3. It can be applied to any type of project
* 4. It defines specific leadership and other interpersonal skills required

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:
Reference https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2

NEW QUESTION 10
- (Exam Topic 2)
Which is a step in the recommended approach to 'defining and analyzing the products'?

A. Preparing estimates
B. Designing a plan
C. Writing a project product description
D. Identifying activities and dependencies

Answer: B

Explanation:
 Reference http://prince2.wiki/Plans

NEW QUESTION 15
- (Exam Topic 2)
Which is one of the six aspects of project performance to be managed?

A. Efficiency
B. Timescales
C. Estimate
D. Work

Answer: B

Explanation:

Reference
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION 16
- (Exam Topic 2)
When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

A. Defined acceptance criteria
B. the PRINCE2 principles
C. the terminology used
D. the number of themes applied

Answer: D

NEW QUESTION 19
- (Exam Topic 2)
Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification
B. Defined roles and responsibilities
C. Manage by exception
D. Manage by stages

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_exception

NEW QUESTION 24
- (Exam Topic 2)
Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 25
- (Exam Topic 2)
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 26
- (Exam Topic 2)
Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Chair
D. Producer

Answer: C

NEW QUESTION 27
- (Exam Topic 2)
What is a goal of the 'implement' step within the recommended risk management procedure?

A. To prepare specific management responses to identified risks
B. To monitor the effectiveness of actioned risk responses
C. To estimate the risk to the project in terms of probability and impact
D. To communicate information related to the risks faced by the project

Answer: C

NEW QUESTION 31
- (Exam Topic 2)
What must be done for a project to be a PRINCE2 project?

A. The project must form part of a programme or portfolio
B. The project must meet the minimum requirements for applying the themes
C. The project must use the recommended approach to planning
D. The project roles must be combined wherever possible

Answer: A

NEW QUESTION 36
- (Exam Topic 2)
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 40
- (Exam Topic 2)
Which is a purpose of a Risk Register?

A. Capture risks that may occur during the project
B. Record how risk management activities will be undertaken on the project
C. Record the risk tolerance for the project
D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

NEW QUESTION 42
- (Exam Topic 2)
What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record
B. Quality Register
C. Highlight Report
D. Checkpoint Report

Answer: D

NEW QUESTION 43
- (Exam Topic 2)
What should the 'managing product delivery' process ensure?
* 1. That the planned products meet their quality criteria
* 2. That the stage plan is kept up to date
* 3. That the project board is provided with progress information
* 4. That the planned products are delivered within tolerance

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C

Explanation:
 Reference
http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION 46
- (Exam Topic 2)
What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

A. A description of the risk management procedure
B. An explanation of the company's risk appetite
C. The names of the assigned actionees for each risk
D. Estimations of the likelihood and impact of risks

Answer: A

Explanation:
Reference https://www.prince2primer.com/prince2-2017-risk-theme-changes/

NEW QUESTION 51
- (Exam Topic 2)
What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place
B. the project board can delegate management of the project to team managers
C. The project can be authorized by the project manager on a stage by stage basis
D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 53
- (Exam Topic 2)
How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of theproject
B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
C. Initiation stage and at least one other management stage to cover the remainder of the project
D. Start up stage, initiation stage and a closing stage

Answer: C

NEW QUESTION 58
- (Exam Topic 2)
Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

Answer: B

Explanation:
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

NEW QUESTION 60
- (Exam Topic 2)
Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end
B. Review how well the project performed against the Project Initiation Documentation used to authorize it
C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
D. Ensure that key project information is archived and made secure

Answer: B

NEW QUESTION 64
- (Exam Topic 2)
Which are purposes of the 'directing a project' process?
* 1. To enable the project board to be accountable for a project's success by making key decisions
* 2. To enable the project board to authorize work packages
* 3. To enable the project board to prepare the communication management approach
* 4. To enable the project board to exercise overall control of a project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

NEW QUESTION 66
- (Exam Topic 2)
Which management product is used to record relationships between specialist products?

A. Change control approach
B. Configuration item record
C. Issue register
D. Product status account

Answer:

B

NEW QUESTION 70
- (Exam Topic 2)
How does the use of product descriptions support the 'focus on products' principle?

A. By documenting the scope tolerance for the project
B. By documenting the quality expected by the customer
C. By documenting the costs for the product
D. By documenting the delivery date for the product

Answer: B

Explanation:
 Reference
http://prince2.wiki/Focus_on_products

NEW QUESTION 75
- (Exam Topic 2)
Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Answer: B

NEW QUESTION 78
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [?] a management stage.

A. when a stage plan has been prepared for
B. at the beginning of
C. when all the delivery steps have been completed within
D. at, or close to the end of,

Answer: D

Explanation:
Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1

NEW QUESTION 83
- (Exam Topic 2)
Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a project
B. Managing a stage boundary
C. Controlling a stage
D. Starting up a project

Answer: C

Explanation:
 Reference
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p

NEW QUESTION 85
- (Exam Topic 2)
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

NEW QUESTION 90
- (Exam Topic 2)
Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

A. Project brief
B. Project initiation documentation

C. Project mandate
D. Project product description

Answer: B

NEW QUESTION 93
- (Exam Topic 2)
Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan
B. Programme Plan
C. Team Plan
D. Project Brief

Answer: C

NEW QUESTION 94
- (Exam Topic 2)
Which of the following statements about customer's quality expectations and acceptance criteria are true?
* 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
* 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 96
- (Exam Topic 2)
Which is a benefit of using PRINCE2?

A. It promotes consistency of project work and the ability to reuse project assets.
B. It includes techniques for critical path analysis and earned value analysis
C. It enables a project manager to be accountable for the success of a project
D. It prevents any changes once the scope of a project has been agreed

Answer: A

NEW QUESTION 97
- (Exam Topic 2)
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan
B. Write the Project Product Description
C. Identify dependencies
D. Create the product breakdown structure

Answer: B

NEW QUESTION 100
- (Exam Topic 2)
Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description
B. Define the quality responsibilities of those involved in the production of the products
C. Produce quality records to show that the planned quality activities have been carried out
D. Maintain the corporate organization's quality management system

Answer: C

NEW QUESTION 101
- (Exam Topic 2)
How often should the 'controlling a stage' process be used during a project?

A. Once, for the whole project
B. For each delivery stage in the project
C. Whenever the project board meets
D. Twice, for initiation and for the rest of the project

Answer: B

NEW QUESTION 106

- (Exam Topic 2)
Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problems that have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 107
- (Exam Topic 2)
According to PRINCE2, which characteristic is necessary for an effective project board?

A. An ability to delegate
B. An attention to detail
C. A calm management style
D. A 'problem-solving' approach

Answer: A

Explanation:
Reference https://www.prince2primer.com/project-board/

NEW QUESTION 112
- (Exam Topic 2)
Who represents the three project interests on a project?

A. Project manager
B. Project support
C. External project stakeholders
D. Project board

Answer: D

Explanation:

Reference
http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION 117
- (Exam Topic 2)
Which control must be used as a minimum requirement for applying the 'progress' theme?

A. A project plan
B. Tolerances
C. An Issue register
D. Highlight reports

Answer: B

NEW QUESTION 122
- (Exam Topic 2)
Identify the missing words in the following sentence. Project assurance personnel [?] the project manager.

A. are able to overturn the decisions of
B. must be accountable to
C. should support
D. report to the project board and

Answer: C

NEW QUESTION 126
- (Exam Topic 2)
Which is a purpose of the change theme?

A. To prevent change to baselined products
B. To identify, assess and control any potential and approved changes to baselined products
C. To establish mechanisms to monitor and compare actual achievements against those planned
D. To assess and control uncertainty

Answer: B

Explanation:
Reference
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme

NEW QUESTION 130
- (Exam Topic 2)
Why is the 'learn from experience' principle applied to a project?

A. To enable the project team to repeat successes from previous projects
B. To enable the project team to develop a business case for the project
C. To allow the project to be divided into management stages
D. To enable the project team to use tolerances to delegate authority

Answer: A

Explanation:
Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION 131
- (Exam Topic 2)
Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

A. End stage report
B. Checkpoint report
C. Highlight report
D. Exception report

Answer: D

NEW QUESTION 134
- (Exam Topic 2)
According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer
B. They should be used to create an alternative business case for the project
C. They should be transferred back to the project board to reassign
D. They should be used to deliver a reduction in the scope of the project

Answer: A

NEW QUESTION 137
- (Exam Topic 2)
Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues
B. Because it allows each member of the project management team to fully understand their role and responsibilities
C. Because it separates the management of the project from the specialist work needed to deliver the products
D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B

Explanation:
Reference https://www.prince2.com/uk/prince2-methodology

NEW QUESTION 142
- (Exam Topic 2)
What is a supplier of a PRINCE2 project responsible for?

A. Providing the project mandate
B. Providing resources to deliver the project outputs
C. Establishing the project's governance
D. Realizing the benefits from the project

Answer: B

Explanation:
 Reference
http://prince2.wikidot.com/senior-supplier

NEW QUESTION 147
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing product delivery' process provides a controlled link between [?] and a project manager.

A. project assurance
B. the project board
C. the corporate, programme management or the customer
D. a team manager

Answer: D

NEW QUESTION 152
- (Exam Topic 2)
Who is responsible for documenting any tailoring of the business case theme?

A. Executive
B. Business project assurance
C. Project manager
D. Corporate management

Answer: C

NEW QUESTION 155
- (Exam Topic 2)
Which is a minimum requirement for applying the business case theme?

A. To provide statements of actual benefits at benefits reviews
B. To report on project performance at project closure
C. To define the actions required to confirm the project's benefits are realized
D. To monitor changes to the project plan to identify exceptions

Answer: D

Explanation:
Reference https://www.whatisprince2.net/prince2-theme-business-case.php

NEW QUESTION 158
- (Exam Topic 2)
Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

A. To identify responses to risks documented in the business case
B. To identify information about the project environment and objectives
C. To identify the roles to be involved in risk management activities
D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

Reference
http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION 159
- (Exam Topic 2)
Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality assurance
B. To appoint external reviewers for quality reviews
C. To define quality criteria in product descriptions
D. To provide administrative support for quality controls

Answer: A

NEW QUESTION 164
- (Exam Topic 2)
What information should be recorded in the quality register?

A. Planned activities to determine whether the products are fit for purpose
B. Potential threats to the project's objectives and how they will be managed
C. Lessons that the project will capture and use during the project
D. Off-specifications that will occur during the project

Answer: C

Explanation:
Reference https://mplaza.pm/prince2-quality-register-template/

NEW QUESTION 166
- (Exam Topic 2)
Which are objectives of the 'managing a stage boundary' process?
* 1. To control the link between the people managing the project and the people producing the products
* 2. To approve requests for change received during the completed stage
* 3. To provide information to the project board on the performance of the current stage
* 4. To review and, if necessary, update the project management team structure and role descriptions

A. 1 and 2
B. 2 and 3
C. 3 and 4

D. 1 and 4

Answer: C

Explanation:

Reference
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 168
- (Exam Topic 2)
If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

A. Appointing the project board and producing the project brief
B. Planning the initiation stage and appointing the project manager
C. Producing the additional role descriptions and validating the project product description
D. Verifying the project approach and capturing previous lessons

Answer: A

Explanation:

Reference
http://prince2.wiki/Starting_Up_a_Project#Activities

NEW QUESTION 172
- (Exam Topic 2)
Which theme estimates the cost of delivering the project?

A. Business case
B. Change
C. Plans
D. PROGEESS

Answer: A

Explanation:

Reference
http://prince2.wiki/Business_Case

NEW QUESTION 175
- (Exam Topic 2)
Who are considered as the stakeholders in a project?

A. Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

Answer: C

NEW QUESTION 178
- (Exam Topic 2)
When should the level of tailoring be defined?

A. During the initiation stage
B. When reviewing what has been learned to date
C. As a response to issues and risks experienced
D. Before the project is triggered by the project mandate

Answer: C

Explanation:
Reference https://www.prince2primer.com/tailoring-prince2-methodology/

NEW QUESTION 182
- (Exam Topic 2)
Why is a project brief produced?

A. To act as a trigger for the 'starting up a project' process
B. To record the how the project will communicate with its stakeholders
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the project board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 186
- (Exam Topic 2)
Which statement describes the 'Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk
B. Implement the responsibilities for risks defined in the Risk Management Strategy
C. Assess the proximity of a risk
D. Identify the level of risks that can be tolerated by the project

Answer: A

NEW QUESTION 190
- (Exam Topic 2)
Which is a minimum requirement for applying the change theme?

A. To identify whether an issue affects the continuation of the project
B. To ensure each change is managed as an exception
C. To produce a breakdown of the products to be produced
D. To tailor all changes to improve the quality of the project

Answer: B

NEW QUESTION 195
- (Exam Topic 2)
Which is a minimum requirement when applying the 'risk' theme?

A. To identity and ring-fence an explicit risk budget within the project's budget
B. To describe the probability impact grid in the risk management approach
C. To appoint project assurance to maintain the risk register during initiation
D. To assess if risks might have a material impact on business justification

Answer: D

NEW QUESTION 197
- (Exam Topic 2)
How is the tailoring approach defined for a project?

A. The project board approves the approach
B. The project board documents the approach
C. Project assurance approves the approach
D. Project assurance documents the approach

Answer: A

NEW QUESTION 198
- (Exam Topic 2)
Which is a responsibility of the project board?

A. To manage the team managers and project support
B. To ensure production of the project's outputs
C. To ensure effective communication with external stakeholders
D. To implement the change control approach

Answer: C

Explanation:

Reference:
http://prince2.wiki/Organization#Project_Board

NEW QUESTION 202
- (Exam Topic 2)
Which is a purpose of the quality theme?

A. To check that the project is viable and achievable
B. To ensure that the project outputs are agreed
C. To ensure that formal issues are recorded
D. To enable the project to be managed according to plan

Answer: A

NEW QUESTION 203
- (Exam Topic 2)
Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

Answer: C

NEW QUESTION 205
- (Exam Topic 2)
During the 'initiating a project' process, who specifies the required level of management control?

A. Corporate, programme management or customer
B. Project board
C. Project manager
D. Project assurance

Answer: B

NEW QUESTION 209
- (Exam Topic 2)
Which is a purpose of the 'controlling a stage' process?

A. To review the success of the project at the end of a management stage
B. To agree work package acceptance and delivery requirements
C. To produce regular highlight reports for the project board
D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 214
- (Exam Topic 2)
Which is a purpose of the quality theme?

A. To establish how the project will ensure that all products created meet their requirements
B. To establish baselines against which any changes to products can be assessed
C. To identify all the products of the project to ensure the scope has been adequately defined
D. To determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 217
- (Exam Topic 2)
What must be produced to meet the minimum requirements when applying the change theme?

A. A change budget for the analysis of change
B. Records of the decisions made on all issues
C. Documents recording the version of each product
D. Status reports on all products being produced

Answer: B

NEW QUESTION 220
- (Exam Topic 2)
Which statements about quality assurance and project assurance are CORRECT?
* 1. They are both independent of the project manager
* 2. They are both the responsibility of the project board
* 3. They are both independent from the project management team
* 4. They both assure that applicable standards are being used

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C

NEW QUESTION 224
- (Exam Topic 2)
What should the benefits management approach define?

A. What actions will be taken to ensure the project's outcomes are achieved
B. What will be used to record the effectiveness of the project's approaches
C. How the project has progressed against its plans
D. The suitability of the project management team structure

Answer: C

NEW QUESTION 228
- (Exam Topic 2)
Which is a purpose of the 'directing a project' process?

A. To exercise overall control over the project
B. To take corrective action to control risks and issues
C. To do the minimum in order to decide whether the project is feasible
D. To update the project plan before the next stage

Answer: A

Explanation:

Reference
http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION 229
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To create the plan to deliver the project product
B. To select and appoint the project manager
C. To design the project management team roles
D. To give authority to deliver the project product

Answer: B

NEW QUESTION 231
- (Exam Topic 2)
To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

A. At the start of the project
B. Throughout each stage
C. When a change is raised
D. In exception situations

Answer: B

Explanation:
Reference https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/

NEW QUESTION 236
- (Exam Topic 2)
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Answer: C

NEW QUESTION 240
- (Exam Topic 2)
Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

A. Manage by exception
B. Learn from experience
C. Tailor to suit the project environment
D. Defined roles and responsibilities

Answer: D

Explanation:
Reference https://www.wrike.com/blog/project-management-basics-prince2-explained/

NEW QUESTION 244
- (Exam Topic 2)
Which is a key decision made during the 'directing a project' process?

A. Select and appoint the project executive
B. Approve the project manager role description
C. Confirm that the benefits management approach addresses all expected benefits
D. Approve the proposed project mandate

Answer: B

Explanation:
Reference
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ

NEW QUESTION 248
- (Exam Topic 2)
Which is a purpose of the Risk Register?

A. Describe the risk management techniques and standards to be applied to the project
B. Act as a central record of information relating to the identified risks for the project
C. Act as a repository for informal issues
D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 252
- (Exam Topic 1)
Which is a purpose of the Closing a Project process?

A. Authorize the final stage of the project
B. Confirm that all benefits defined in the Business Case have been achieved
C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C

NEW QUESTION 257
- (Exam Topic 1)
How many roles make up the Project Board?

A. One
B. Two
C. Three
D. Four

Answer: C

NEW QUESTION 260
- (Exam Topic 1)
Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 265
- (Exam Topic 1)
Which is an objective of the Managing Product Delivery process?

A. Sign-off completed Work Packages
B. Ensure the Business Case is kept under review
C. Report progress to the Project Board
D. Ensure that work on products is authorized and agreed with the team

Answer: D

NEW QUESTION 266
- (Exam Topic 1)
Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture
B. Examine
C. Propose
D. Decide

Answer: C

NEW QUESTION 270
- (Exam Topic 1)
Which of the following statements about the Closing a Project process are true?
* 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
* 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 272
- (Exam Topic 1)
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 274
- (Exam Topic 1)
Which is a benefit of using PRINCE2?

A. Enables the management of projects as well as of 'business as usual' activities
B. Can be tailored by leaving out elements of the method for some projects
C. Can be applied to any type of project
D. Avoids the need to involve corporate or programme management

Answer: C

NEW QUESTION 276
- (Exam Topic 1)
Why is the Initiating a Project process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant resources
C. To produce the required Work Packages
D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

NEW QUESTION 278
- (Exam Topic 1)
Which statement about the Directing a Project process is true?

A. Provides a mechanism for the Project Board to assure that there is continued business justification
B. Covers the day-to-day activities of the Project Manager
C. Ensures there are regular progress meetings
D. Begins on completion of the Initiating a Project process

Answer: A

NEW QUESTION 282
- (Exam Topic 1)
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used to manage both projects and programmes

Answer: B

NEW QUESTION 283
- (Exam Topic 1)
When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources
B. It is forecast that project level tolerance will be exceeded
C. The Senior Supplier or Senior User needs to be changed
D. Any request for change needs to be approved

Answer: B

NEW QUESTION 287
- (Exam Topic 1)

Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage
B. Record information about a deviation in stage tolerance
C. Capture any threats or opportunities that might have an impact on a stage
D. Record any problems identified when authorizing a Work Package

Answer: C

NEW QUESTION 291
- (Exam Topic 1)
Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation.
D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 292
- (Exam Topic 1)
Which is NOT a purpose of the Organization theme?

A. Define a project management team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 295
- (Exam Topic 1)
Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

A. quality
B. supplier
C. risk
D. product

Answer: B

NEW QUESTION 298
- (Exam Topic 1)
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

NEW QUESTION 302
- (Exam Topic 1)
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Answer: C

NEW QUESTION 306
- (Exam Topic 1)
What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan
B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Answer: B

NEW QUESTION 309

- (Exam Topic 1)
Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change
B. Cross-functional
C. Unique
D. Risk

Answer: B

NEW QUESTION 311
- (Exam Topic 1)
Which is NOT one of the PRINCE2 integrated elements?

A. Tailoring PRINCE2 to the project environment
B. The processes
C. The products
D. The themes

Answer: C

NEW QUESTION 314
- (Exam Topic 1)
Which of the following statements about the Project Initiation Documentation are true?
* 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
* 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 319
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